# Bond Issuance: The Participants Who Help Make It Happen

This presentation is to be informative and not to promote specific products, services companies, etc. Illinois ASBO Sponsored Programs are permitted to promote products and services in accordance with the Service Associate Ethics Policy and Code of Conduct.





#### Introductions

#### **SPEAKERS:**

Name: Andrew Arndt

- Vice President, Baird Public Finance





Name: Bob Cafarelli

- Vice President, Zions Bank

Name: Kent Floros

- Partner, Chapman and Cutler LLP

#### **MODERATOR:**

Name: Brian Weintraub

- Director of Operations/CSBO, Itasca School District 10



Attorneys at Law • Focused on Finance®







#### **ILLINOIS ASBO ETHICS STATEMENT**

This information is for the presenters only, please remove this slide before your presentation.

- The Moderator will help ensure the Illinois ASBO Code of Ethics is adhered to throughout the presentation and ensuing audience discussion.
- Moderators are given the authority to ask any attendee to leave if they become combative with presenters.
- This presentation is to be informative and not to promote specific products, services, companies, etc.
- If a vendor is a presenter and uses the presentation as a platform to "sell" their product or services, the Moderator has the authority to stop the presentation if the presenter refuses to modify their content.
- Any vendor presenter who violates these regulations may be excluded from presenting at future presentations.





## Participants in a Bond Issuance

- Issuer
- Legal Team
  - Bond Counsel
  - Disclosure Counsel
  - Issuer's Counsel
  - Underwriter's Counsel
- Sale Participants
  - Underwriter
  - Placement Agent
  - Purchaser
- Financial (Municipal) Advisor
- Paying Agent/Registrar

- Refunding Participants
  - Escrow Agent
  - Bidding Agent
  - Verification Agent
- Additional Participants
  - Rating Agencies
  - Bond Insurers
  - Investors





# Not All Participants are Required for Each Bond Issuance

- Different bond issues can require different participants
- Primary variables for determining participants include:
  - Type of Bond Sale
    - Underwriting vs. Private Placement
    - Negotiated vs. Competitive Sale
  - Use of proceeds (new money vs. refunding, etc.)
  - Credit rating of the Issuer





#### Issuer

- Issuer = School District issuing the bonds
- Issuer's needs drive the process:
  - What are you trying to accomplish?
    - New money for projects?
    - Refunding for savings?
    - Restructuring/Debt management?
- Different issuers have different limitations
  - Neighboring district might be drastically different





#### **Bond Counsel**

- Provides a legal opinion regarding the validity of, and tax status of the interest on, the bonds
  - Necessity for bondholders
- Monitors/reviews proceedings
- Considers relevant issues under state, federal tax,
   & federal securities laws
- Drafts bond documents
  - Including resolutions considered by the board
- Factors into the marketability of the bonds





#### **Disclosure Counsel**

- Assists the Issuer in complying with applicable securities laws in connection with issuance
  - Utilization of service has increased with growth in SEC oversight
- Deliver opinion or letter regarding compliance with applicable securities laws
- Tasks
  - Prepare official statement
  - Conduct due diligence
  - Assist with EMMA notices and filings
  - Draft Purchase Agreement
- Not typically involved in private placements





#### Issuer's Counsel

- Represents the Issuer with respect to various aspects of the bond transaction
- For Illinois school districts, Issuer's Counsel is typically the district's general legal counsel
- Degree of involvement varies from deal to deal and Issuer to Issuer
- Tasks undertaken by Issuer's counsel include, but are not limited to:
  - Reviewing/negotiating documents on behalf of the Issuer; coordinating signature of documents
  - Ensure public meetings comply with state law requirements





#### **Underwriter's Counsel**

- Assists the underwriter in discharging its duties under federal securities law and representing its interests in connection with the transaction
  - ➤ Chosen by the Underwriter
- > Tasks
  - Reviews or prepares Official Statement and Purchase Contract
  - ➤ Conducts due diligence review on behalf of the Underwriter
  - ➤ Delivers an opinion to the underwriter regarding compliance with applicable federal securities laws





#### Underwriter

- Broker Dealer
- Buys bonds and sells those bonds to investors
  - Does this in both competitive and negotiated sales
- Provide preliminary and final structure/analysis
- Draft timetable and recommend pricing
- Assist in rating process/presentation
- Procurement of rating/bond insurance
- Draft/Review documents incl. Official Statement, Bond Purchase Agreement, etc.
- Coordinate closing with bond counsel
- Subject to MSRB's fair dealing rules





## **Placement Agent**

- Broker-Dealer assisting in a Private Placement
- Private Placements:
  - Limited offering to banks or other investors
  - Typically smaller/less complex issuances
  - Short duration/average life
- Negotiates terms and rate on the Issuer's behalf
- Confirms Pricing is at market rates
- Extension of Underwriter's services





# Financial (Municipal) Advisor

- A Broker Dealer or Independent Financial Advisor
- Has a fiduciary duty to Issuer
- Tasks Include, but are not limited to, assisting the issuer in:
  - Preparing the plan of finance, including structure of the transaction, and related timetable
  - Ratings process and procurement of bond insurance
  - Reviewing deal documents
  - Negotiated Sale confirms pricing at market rates
  - Competitive Sale conducts the sale process





# Paying Agent/Registrar/Trustee

- Typically a bank with trust powers
- Responsible for invoicing Issuers for debt service payments
- Ensures timely payment of principal and interest to investors
- Handles notices to bondholders of existing bonds when refunded





## **Escrow Agent**

- Frequently the same bank as the paying agent/registrar/trustee
- Holds and manages the escrow account required in advance refundings
  - Monitors/manages payments on refunded bonds
  - Manages reinvestments, if necessary
  - At closing, settles cash trades for securities in escrow account





# **Verification Agent**

- > CPA
- Typically required only on advance refundings, unless otherwise provided by bond documents
- Prepares a verification report
- Historically, report would verify two items:
  - Sufficiency of amounts and investments in the escrow
  - Investment yield on escrow is below bond yield (taxexempt bonds only)
- Recent tax reform outlawed tax-exempt advance refundings
  - Therefore, verifier now only provides sufficiency verification



# **Escrow Bidding Agent**

- Only involved in advance refunding
- Take bids for open market securities
- Historically, helped meet tax law safe harbors
  - With recent tax reform act, now much less prevalent
- Agent takes bids to achieve lowest possible escrow cost





# **Rating Agencies**

- Provide a Bond Rating for a bond issuance
  - Rating used by investors to analyze credit quality
  - Agencies determine rating based on Issuer's:
    - Economy/Tax Base
    - Finances
    - Debt/Pensions
    - Management
  - Agencies require audits, OS, budget, & interview/presentation
- Very important in marketing bonds
  - Helps investors determine the interest rate they will accept

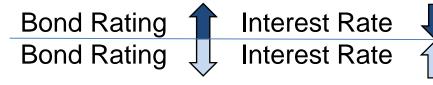




#### Rating Agencies (cont.)

Moody's	S&P or Fitch	Rating Grade Description (Moody's)				
Aaa	AAA	Minimal credit risk				
Aa1	AA+					
Aa2	AA	ade	Very low credit risk			
Aa3	AA-	Grade				
A1	A+					
A2	A	me	Low credit risk			
A3	A-	est				
Baa1	BBB+	Investment				
Baa2	BBB	, , , , ,	Moderate credit risk			
Baa3	BBB-					

Typically:







#### **Bond Insurers**

- Provide Bond Insurance a credit enhancement
  - Provide timely payment of P&I in the event it is needed
- Higher "insured" rating can reduce interest rates
- Upfront premium is paid to reduce long term interest cost
- Premium is paid at bond closing
- Calculated as % of total debt service (Principal + Interest)
- Bond Insurance is optional
  - Cost benefit analysis helps decision making





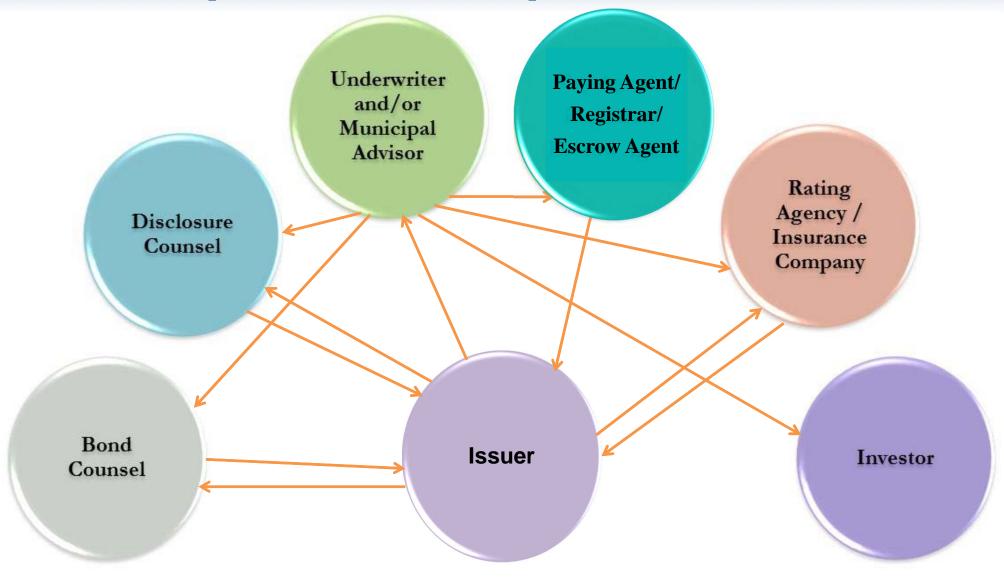
#### **Investors**

- Provide the capital needed to achieve your goals
- Repaid via semi-annual principal and interest payments
- Variety of participation:
  - Institutional Investors
  - Local Banks
  - Individuals
- Investor interest drives interest rates
- ➤ Investor Interest 👚 Interest Rates 👢





#### **Example of Participant Interactions**







#### **Typical Basis for Fees**

	Fee Structure:			Typically Paid:	
Service or Service Provider	Per Bond	Flat Fee	Hourly	At Closing	Post Closing
Bond/Disclosure/UW Counsel		✓		<b>√</b>	
Local Counsel		O	O	O	O
Underwriter	✓			✓	
Placement Agent	O	•		✓	
Financial/Municipal Advisor	O	•	O	✓	
Paying Agent/Reg./Escrow Agent		✓		✓	✓
Verification Agent		✓		✓	
Escrow Bidding Agent		✓		✓	
Rating Agencies		<b>√</b> (1)		✓	
Bond Insurance		<b>√</b> (2)		✓	

- (1) Based on par amount of issue
- (2) Fee is a % of Total Debt Service (P+I)





# Questions and Answers

We thank you for your time!

Robert W. Baird & Co. Inc. is providing this information to you for discussion purposes. The materials do not contemplate or relate to a future issuance of municipal securities. Baird is not recommending that you take any action, and this information is not intended to be regarded as "advice" within the meaning of Section 15B of the Securities Exchange Act of 1934 or the rules thereunder.





#### **Presenters:**

#### **MODERATOR INFO:**

Brian Weintraub, Director of Operations, CSBO; Itasca School District 10

Work: (630) 773-1232 x1007

Email: <u>bweintraub@itasca10.org</u>

#### **SPEAKER INFO:**

Andrew Arndt, Vice President, Baird Public Finance

Work: (630) 778-2633

Email: <u>aarndt@rwbaird.com</u>

Bob Cafarelli, Vice President, Zions Bank Corporate Trust

Work: (312) 763-4257

Email: robert.cafarelli@zionsbancorp.com

Kent M. Floros, Partner, Chapman and Cutler LLP

Work: (312) 845-3723 | Cell: (414) 702-4928

Email: floros@chapman.com





This document has been prepared by Chapman and Cutler LLP attorneys for informational purposes only. It is general in nature and based on authorities that are subject to change. It is not intended as legal advice. Accordingly, readers should consult with, and seek the advice of, their own counsel with respect to any individual situation that involves the material contained in this document, the application of such material to their specific circumstances, or any questions relating to their own affairs that may be raised by such material.

© 2018 Chapman and Cutler LLP

Baird Public Finance is providing this information to you for discussion purposes. The materials do not contemplate or relate to a future issuance of municipal securities. Baird is not recommending that you take any action, and this information is not intended to be regarded as "advice" within the meaning of Section 15B of the Securities Exchange Act of 1934 or the rules thereunder.



